

**Town of Carlisle**  
Massachusetts 01741

*Office of  
Planning Board*

**MINUTES: MEETING JULY 26, 1993  
872 WESTFORD STREET**

Planning Board Chair Ernstoff opened the meeting at 8:00 pm. Present were planning board members: Chaput, Colman, Hughes and Yanofsky. Also present were Elizabeth Olson and Charlie Valentine, professional meeting facilitators. Other community and town board members present were: Sarah Andreassen, Town Clerk; Mike Benfield, Conservation Committee; George Foote, Long Term Capital Committee; Dorothea Kress, Council on Aging; Bill Holland, Carlisle Mosquito; Davida Fox-Melanson, Superintendent, Carlisle Public Schools.

Minutes from July 12 were accepted per modification of "Susan" to "Susan Yanofsky."

Chairman Ernstoff brought members up to date on the attachment to the Ice Pond bond. Kopelman and Page will file a motion to have the Town of Carlisle removed as trustee in the Hebb v. Hanscom dispute.

Master Plan meeting convened at 8:10. Elizabeth Olson and Charles Valentine came to present an idea for facilitating the community meeting. They explained that they came to listen to us and that they wanted to see if a concept called "Future Search" in which the meeting includes all "stakeholders" was right for us. Discussion with the board and master plan participants made clear that the involvement of outsiders (non residents) in the process was not acceptable.

Discussion with the facilitators then turned to providing the history of the master plan and where the process is now. Vivian Chaput described the process thus far. George Foote explained the rationale for a master plan; that the town will evolve and that we need to ensure that it evolves in a way that we want.

Elizabeth Olson asked who has been involved in the process. Discussion then followed whereby the issue of trust and participation in the process was raised. Mike Benfield felt the wording of the goals as formulated at community day was the "the weak-link." That what the community wanted seemed to have

gotten lost in the process. He thought it was important to go back and find what was missed.

Vivian Chaput suggested that we try to go forward.

George Foote suggested that now we can bring the town in to deal with the generalized issues.

Ken queried what the feeling of the group was?

Rich Colman thought we could move on implementation of the master plan (m.p.) if the town trusts what we did.

Elizabeth Olson stated that you can't go forward without running headlong into one another if you don't resolve the issues of trust.

Phyllis Hughes explained that some methods of implementation are fairly complex- not easily explained to laymen. "We know the way to do this."

Charlie Valentine added that often in the process of collapsing the goals the context can be lost. Where trust exists, the issue of implementation is easier. The community meeting might just be treading water. These conflicts need to be worked out.

Phyllis Hughes suggested we admit that there was some language lost. Let's continue to have m.p. meetings and put notices in the *Mosquito* with the agenda for the meetings. Yes we should have a community day around implementation.

There was agreement all around that we will have a community day around implementation.

Elizabeth Olson and Charlie Valentine left at 10pm after discussing the possibility of facilitating the community day.

A brief discussion followed on the four categories developed for the grouping of the goals: rurality, community, safety and education. They were developed by the board to facilitate discussion and further definition of the goals.

Sarah Andreassen suggested that we notify each board of our meetings, that way everyone will be aware of our next m.p. meeting.

August 9 will be an administrative m.p. meeting to decide how to publicize and generate interest in the meetings.

The tentative date of September 13 was set for the first discussion of the category "rurality." Information was needed from Sandy Bayne (on vacation) on how full the calendar was for September.

Meeting adjourned at 11pm.

Susan Yanofsky  
Planning Board member